

28 November 2024

Bracknell Forest Borough Council Governance and Audit Committee, Time Square, Market Street, Bracknell, RG12 1JD.

Dear Governance and Audit Committee Members

Completion Report for Those Charged With Governance

Attached is our Completion Report for Those Charged With Governance. The purpose of this report is to provide the Governance and Audit Committee of Bracknell Forest Borough Council (the Authority) with a detailed complete report covering our approach and outcomes of the 2022/23 audit.

Given that Statutory Instrument (2024) No. 907 - "The Accounts and Audit (Amendment) Regulations 2024" (the SI) imposes a backstop date of 13 December 2024 by which date we are required to issue our opinion on the financial statements, we have considered whether the time constraints imposed by the backstop date mean that we cannot complete all necessary procedures to obtain sufficient, appropriate audit evidence to support the opinion and fulfil all the objectives of all relevant ISAs (UK).

This decision is in line with ISA 200: Failure to Achieve an Objective 24.

If an objective in a relevant ISA (UK) cannot be achieved, the auditor shall evaluate whether this prevents the auditor from achieving the overall objectives of the auditor and thereby requires the auditor, in accordance with the ISAs (UK), to modify the auditor's opinion or withdraw from the engagement (where withdrawal is possible under applicable law or regulation). Failure to achieve an objective represents a significant matter requiring documentation in accordance with ISA (UK) 230 (Revised June 2016).4 (Ref: Para. A77&A78)

Taking the above into account, for the year ended 31 March 2023 we have determined that we cannot meet the objectives of the ISAs(UK) and we anticipate issuing a disclaimed audit report.

In completing our work for this audit year we have taken into account Statutory Instrument (2024) No. 907 - "The Accounts and Audit (Amendment) Regulations 2024", Local Authority Reset and Recovery Implementation Guidance. We have also taken into account the requirements of the Local Audit and Accountability Act 2014, the National Audit Office's 2020 Code of Audit Practice, the Statement of Responsibilities issued by Public Sector Audit Appointments (PSAA) Ltd, auditing standards and other professional requirements, against this backdrop we have also considered the Committee's service expectations.

The Governance and Audit Committee, as the Authority's body charged with governance, has an essential role in ensuring that it has assurance over both the quality of the draft financial statements prepared by management and the Authority's wider arrangements to support the delivery of a timely and efficient audit.

We consider and report on the adequacy of the Authority's external financial reporting arrangements and the effectiveness of the Governance and Audit Committee in fulfilling its role in those arrangements as part of our assessment of Value for Money arrangements, and consider the use of other statutory reporting powers to draw attention to weaknesses in those arrangements where we consider it necessary to do so.

We draw the Governance and Audit Committee members and officers attention to the Public Sector Audit Appointment Limited's Statement of Responsibilities (paragraphs 26-28) which clearly set out what is expected of audited bodies in preparing their financial statements (see Appendix D.

This report is intended solely for the information and use of the Governance and Audit Committee, and management, and is not intended to be and should not be used by anyone other than these specified parties.

Yours faithfully

Andrew Brittain

Partner

For and on behalf of Ernst & Young LLP

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Contents



Public Sector Audit Appointments Ltd (PSAA) issued the "Statement of responsibilities of auditors and audited bodies". It is available from the PSAA website. The Statement of responsibilities serves as the formal terms of engagement between appointed auditors and audited bodies. It summarises where the different responsibilities of auditors and audited bodies begin and end, and what is to be expected of the audited body in certain areas.

The "Terms of Appointment and further guidance (updated July 2021)" issued by the PSAA (<a href="https://www.psaa.co.UK/managing-audit-quality/terms-of-appointment/terms-of-appointment-terms-of-appointment/terms-of-appointment/terms-of-appointment-terms-of-appo

This report is made solely to the Governance and Audit Committee and management of Bracknell Forest Borough Council. Our work has been undertaken so that we might state to the Governance and Audit Committee and management of Bracknell Forest Borough Council those matters we are required to state to them in this report and for no other purpose. To the fullest extent permitted by law we do not accept or assume responsibility to anyone other than the Governance and Audit Committee and management of Bracknell Forest Borough Council for this report or for the opinions we have formed. It should not be provided to any third-party without our prior written consent.



Executive Summary - System wide and local context

Context for the audit – Department for Levelling-up, Housing and Communities (DLUHC) and Financial Reporting Council (FRC) measures to address local audit delays

Timely, high-quality financial reporting and audit of local bodies is a vital part of our democratic system. It supports good decision making by local bodies and ensures transparency and accountability to local taxpayers. There is general agreement that the backlog in the publication of audited financial statements by local bodies has grown to an unacceptable level and there is a clear recognition that all stakeholders in the sector need to work together to address this. Reasons for the backlog across the system have been widely reported and include:

- Lack of capacity within the local authority financial accounting professions
- · Increased complexity of reporting requirements within the sector
- · Lack of capacity within audit firms with public sector experience
- Increased regulatory pressure on auditors, which in turn has increased the scope and extent of audit procedures performed

DLUHC has worked collaboratively with the FRC, as incoming shadow system leader, and other system partners, to develop and implement measures to clear the backlog. Statutory Instrument (2024) No. 907 - "The Accounts and Audit (Amendment) Regulations 2024" (the SI), together with the updated NAO Code of Audit Practice 2024 and the Local Authority Reset and Recovery Implementation Guidance, which have all been developed to ensure auditor compliance with International Standards on Auditing (UK) (ISAs (UK)), consist of three phases:

- ▶ Phase 1: Reset involving clearing the backlog of historic audit opinions up to and including financial year 2022/23 by 13 December 2024.
- ▶ Phase 2: Recovery from Phase 1 in a way that does not cause a recurrence of the backlog by using backstop dates to allow assurance to be rebuilt over multiple audit cycles.
- ▶ Phase 3: Reform involving addressing systemic challenges in the local audit system and embedding timely financial reporting and audit.

As a result of the system wide implementation of backstop dates we anticipate issuing a disclaimed audit opinion on the Authority's 2022/23 accounts. The proposed disclaimer of the Council's 2022/23 accounts impacts the audit procedures that we have planned and undertaken to gain assurance on the 2022/23 financial statements and the form of the audit report.

DARDROOM

Local Background and Context

The position at this Council has developed over recent years resulting in unaudited financial statements for 31 March 2023.

The main reasons for the Council's financial statements not being audited and signed to date include:

- Nationally, the post pandemic timelines resulted in audit teams trying to move delayed audits on to completion, whilst finance teams were trying to catch up, deal with current priorities and plan for the future. This used a significant amount of our finite audit resource, leading to a lack of capacity to move onto the 2022/23 audit year.
- In addition, locally there were a number of new technical issues and challenges to address during this period, including, accounting for property, plant and equipment, taking into account the updated pension fund valuations and obtaining assurances from the Berkshire pension scheme auditors, which led to delays to the prior years 2020/21 and 2021/22 audits being completed. The 21/22 audit was therefore only concluded in November 2024.
- The Authority has been in a position to present draft statements of account for audit within the regulatory timeframe in recent years. As a result of discussions with officers in early 2024, with acknowledgement of the wider reset proposals to move to the most recent year of audit (which at that point was 23/24) we concluded it was not practical to schedule the 2022/23 audit. Therefore, for the reasons listed above we did therefore not have the audit resource necessary to perform the 2022/23 audit for the Authority before the back stop date.

Executive Summary - Report structure and work completed

Report structure and work completed

This report covers the work we have completed to meet the requirements of the International Standards on Auditing (UK&I), (ISAs) and the Local Audit Reset and Recovery Implementation Guidance (LARRIGs) along with the National Audit Office Value for Money Code (NAO VFM Code). It has been split into the following sections.

Section 1 – Executive Summary – this section setting out the national and local context and the structure of our report.

Section 2 – Work Plan – We have completed the following planning tasks:

- ▶ Required independence procedures.
- Set a level of materiality.

DARDROOM

- ▶ Issued letters of inquiry to Management, Those Charged with Governance, the Head of Internal Audit and the Monitoring Officer.
- ▶ Updated our understanding of the business, including through review of responses to inquiry letters, minute review and in discussion in our internal planning meeting,
- ▶ Identified significant, inherent and other areas of higher risk or focus.
- Considered any other matters that may require reporting to regulators or which may result in a modification to the audit report e.g. non-compliance with laws and regulations, objections, significant weaknesses in arrangements for value for money, any matters that may result in the use of the auditor's powers.

Section 3 – Results and findings - Work completed to issue the disclaimer, findings and results:

- Review of the financial statements.
- Consideration of any matters that came to light during our planning and review procedures in relation to laws and regulations, fraud, related parties, litigation and claims, significant changes to contracts and systems, service organisations, which we report as appropriate.
- Reporting on any other matters that may require the use of the auditor's powers, formal reporting or a modification to the auditor's report e.g. non-compliance with laws and regulations, objections, significant weaknesses in arrangements for value for money, any matters that may result in the use of the auditor's powers.

Section 4 - Value for money reporting

▶ The value for money report covering the year to 31 March 2023.

Section 5 - Appendices



02 Work Plan

DARDROOM Work Plan - Audit Scope

Audit scope

This Completion report covers the work that we performed in relation to:

- Our audit opinion on whether the financial statements of the Council give a true and fair view of the financial position as at 31 March 2023 and of the income and expenditure for the year then ended; and
- Our commentary on your arrangements to secure value for money in your use of resources for the relevant period. We include further details on VFM in Section

We will also review and report to the National Audit Office (NAO), to the extent and in the form required by them, on the Council's Whole of Government Accounts return.

Our audit will also include the mandatory procedures that we are required to perform in accordance with applicable laws and auditing standards.

When planning the audit we take into account several key inputs:

- Strategic, operational and financial risks relevant to the financial statements;
- Developments in financial reporting and auditing standards;
- The quality of systems and processes;
- Changes in the business and regulatory environment; and,
- Management's views on all of the above.

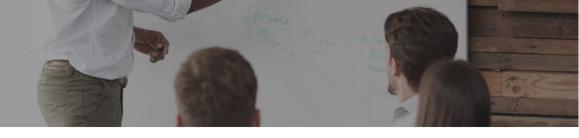
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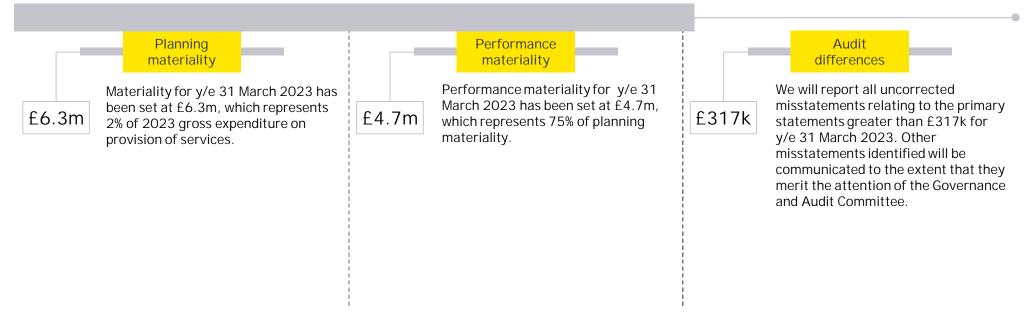
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Taking the above into account, for the year ended 31 March 2023 we have determined that we cannot meet the objectives of the ISAs(UK) and we anticipate issuing a disclaimed audit report.

DARDROOM Work Plan - Materiality





In order to ascertain the significance of issues in the draft financial statements we have set materiality based on the published draft financial statements for 2022/23.

These materiality levels have been set based on the main Authority financial statements - we have not considered group materiality. These levels are being used to assess our response to any issues identified in the Authority's financial statements.

Work Plan - Significant, inherent and other risk areas



The following 'dashboard' summarises the significant accounting and auditing matters identified as part of our planning work. It seeks to provide Those Charged with Governance with an overview of our initial risk identification for the year.

Audit risks and areas of focus

DARDROOM

Risk/area of focus	Applicable year	Risk identified	Change from PY	Details
Accounting for Pension Liability	31 March 2023	Significant risk	No change in risk or focus	The Local Authority Accounting Code of Practice and IAS19 require the Council / Authority to make extensive disclosures within its financial statements regarding its membership of the Local Government Pension Scheme. Accounting for this scheme involves significant estimation and judgement and therefore management engages an actuary to undertake the calculations on their behalf. ISAs (UK) 500 and 540 require us to undertake procedures on the use of management experts and the assumptions underlying fair value estimates.
Valuation of PPE	31 March 2023	Significant risk	No change in risk or focus	The Council has a total property, plant and equipment of £4,087k which is carried in the balance sheet using several measurement bases which requires valuations to be performed by qualified valuers based on stipulated and recognised valuation techniques in compliance with the Code of Local Practice on Local Government Accounting in the UK. The risk is considered significant as there is a significant amount of estimation and judgment involved.
Misstatement due to fraud or error	31 March 2023	Fraud risk	No change in risk or focus	There is a risk that the financial statements as a whole are not free from material misstatement whether caused by fraud or error. We perform mandatory procedures regardless of specifically identified fraud risks.
Risk of fraud in revenue and expenditure recognition, through inappropriate capitalisation of revenue expenditure	31 March 2023	Fraud Risk	No change in risk or focus	Under ISA 240 there is a presumed risk that revenue may be misstated due to improper revenue recognition. In the public sector, this requirement is modified by Practice Note 10 issued by the Financial Reporting Council, which states that auditors should also consider the risk that material misstatements may occur by the manipulation of expenditure recognition. We have assessed the risk is most likely to occur through the inappropriate capitalisation of revenue expenditure.

Work Plan - Significant, inherent and other risk areas



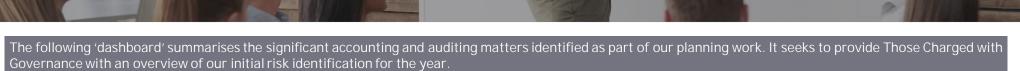
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Audit risks and areas of focus

DARDROOM

Risk/area of focus	Applicable year	Risk identified	Change from PY	Details
Risk of fraud in revenue and expenditure recognition, through inappropriate recognition of rental income	31 March 2023	Fraud Risk	No change in risk or focus	Under ISA 240 there is a presumed risk that revenue may be misstated due to improper revenue recognition. In the public sector, this requirement is modified by Practice Note 10 issued by the Financial Reporting Council, which states that auditors should also consider the risk that material misstatements may occur by the manipulation of expenditure recognition.
PFI Estimates	31 March 2023	Inherent risk	No change in risk or focus	The PFI scheme entries are produced by an accounting modelling tool which take the agreed costs etc. and allocate them across the life of the scheme based on defined criteria and various assumptions.
				Revenue elements present some intricacies and the use of estimation techniques to initially isolate each and properly recognise with correct timing for costs and deferred revenues adds to the estimation uncertainty.
				In addition, there is an element of subjectivity considering that the each qualified PFI valuer would use their own assumptions which might affect how the model works out. Lastly, PFI Models are based on a variety of criteria, and require the use of an expert due to their complexity
				The risk is considered significant as it has high estimation uncertainty, subjectivity, and highly complex.

Work Plan - Significant, inherent and other risk areas



Audit risks and areas of focus

BOARDROOM

Risk/area of focus	Applicable year	Risk identified	Change from PY	Details
NDR Appeals provision	31 March 2023	Inherent risk	No change in risk or focus	The VOA can unilaterally alter the listing at any time where they become aware of information that alters their view of the value of a property. An 'interested party' can make a proposal to the VOA for the valuation to be amended on a number of grounds, at any point in the life of the listing up to the day on which the next list is compiled. They may make multiple proposals in respect of the same property as long as each proposal is on different grounds. The proposal can cover any period in the life of the list and, if successful, will typically be backdated to the date that the change cited in the proposal took effect. Historic data is considered the only reliable indication of future events as the Valuation Office Agency will not give any indication of the likely outcome of lodged appeals. The Authority bases its estimate upon data of past successful cases and the impact on rateable values.
				In addition, professional judgement will be required to determine the potential for withdrawal of appeals, success rates of appeals made and the likely reduction in RV, after a successful appeal, in each of the relevant years.
				Lastly, the scheme under which NDR is charged to relevant businesses in England is set centrally by the DCLG. The NDR for a business is the Rateable Value (RV) of the business premises multiplied by a nationally set multiplier.
				Whilst simple in concept, the calculation of the appeals provision is complicated by;
				 The valuation of property is the responsibility of the district valuer and valuation officer of the Valuation Office Agency (VOA);
				b. Revaluation of all non-domestic properties takes place at 5 year intervals.
				The risk is considered significant as it has high estimation uncertainty, subjectivity, and highly complex.

Work Plan - Independence

The FRC Ethical Standard 2019 and ISA (UK) 260 'Communication of audit matters with those charged with governance', requires us to communicate with you on a timely basis on all significant facts and matters that bear upon our integrity, objectivity and independence. The Ethical Standard, as revised in December 2019, requires that we communicate formally both at the planning stage and at the conclusion of the audit, as well as during the course of the audit if appropriate. The aim of these communications is to ensure full and fair disclosure by us to those charged with your governance on matters in which you have an interest.

Required communications

Planning stage

- ► The principal threats, if any, to objectivity and independence identified by Ernst & Young (EY) including consideration of all relationships between you, your affiliates and directors and us;
- ▶ The safeguards adopted and the reasons why they are considered to be effective, including any Engagement Quality review;
- The overall assessment of threats and safeguards:
- Information about the general policies and process within EY to maintain objectivity and independence

Final stage

- ▶ In order for you to assess the integrity, objectivity and independence of the firm and each covered person, we are required to provide a written disclosure of relationships (including the provision of nonaudit services) that may bear on our integrity, objectivity and independence. This is required to have regard to relationships with the entity, its directors and senior management, its affiliates, and its connected parties and the threats to integrity or objectivity, including those that could compromise independence that these create. We are also required to disclose any safeguards that we have put in place and why they address such threats, together with any other information necessary to enable our objectivity and independence to be assessed;
- ▶ Details of non-audit/additional services provided and the fees charged in relation thereto;
- ▶ Written confirmation that the firm and each covered person is independent and, if applicable, that any non-EY firms used in the group audit or external experts used have confirmed their independence to us;
- ▶ Details of any non-audit/additional services to a UK PIE audit client where there are differences of professional opinion concerning the engagement between the Ethics Partner and Engagement Partner and where the final conclusion differs from the professional opinion of the Ethics Partner
- ▶ Details of any inconsistencies between FRC Ethical Standard and your policy for the supply of non-audit services by EY and any apparent breach of that policy;
- ▶ Details of all breaches of the IESBA Code of Ethics, the FRC Ethical Standard and professional standards, and of any safeguards applied and actions taken by EY to address any threats to independence; and
- ▶ An opportunity to discuss auditor independence issues.

In addition, during the course of the audit, we are required to communicate with you whenever any significant judgements are made about threats to objectivity and independence and the appropriateness of safeguards put in place, for example, when accepting an engagement to provide non-audit services.

We ensure that the total amount of fees that EY and our network firms have charged to you and your affiliates for the provision of services during the reporting period, analysed in appropriate categories, are disclosed.

Work Plan - Independence

We highlight the following significant facts and matters that may be reasonably considered to bear upon our objectivity and independence, including the principal threats, if any. We have adopted the safeguards noted below to mitigate these threats along with the reasons why they are considered to be effective. However we will only perform non-audit services if the service has been pre-approved in accordance with your policy.

Overall Assessment

Overall, we consider that the safeguards that have been adopted appropriately mitigate the principal threats identified and we therefore confirm that EY is independent and the objectivity and independence of Andrew Brittain, your audit engagement partner and the audit engagement team have not been compromised.

Self interest threats

A self interest threat arises when EY has financial or other interests in your entity. Examples include where we have an investment in your company; where we receive significant fees in respect of non-audit services; where we need to recover long outstanding fees; or where we enter into a business relationship with you. At the time of writing, there are no long outstanding fees.

We believe that it is appropriate for us to undertake those permitted non-audit/additional services set out in Section 5.40 of the FRC Ethical Standard 2019 (FRC ES), and we will comply with the policies that you have approved.

None of the services are prohibited under the FRC's ES and the services have been approved in accordance with your policy on pre-approval. In addition, when the ratio of non-audit fees to audit fees exceeds 1:1, we are required to discuss this with our Ethics Partner, as set out by the FRC ES, and if necessary agree additional safeguards or not accept the nonaudit engagement. We will also discuss this with you.

At the time of writing, the current ratio of non-audit fees to audit fees is approximately 0.4:1. No additional safeguards are required.

A self interest threat may also arise if members of our audit engagement team have objectives or are rewarded in relation to sales of non-audit services to you. We confirm that no member of our audit engagement team, including those from other service lines, has objectives or is rewarded in relation to sales to you, in compliance with Ethical Standard part 4. The table below sets out the other self interest threats that exist as the date of this report.

Description of relationship or service	Related independence threat	Safeguards adopted and reasons considered to be effective
We are engaged by the Council as a reporting accountant for the Housing Benefit Assurance Process (HBAP)	▶ Self Interest	The service is permissible under the NAO's Auditor guidance Note 01 because this service is required by the awarding central government department
We are engaged by the Council as a reporting accountant for the Agreed-upon-Procedures on the Teachers' Pension End of Year certificate	► Self Interest	The service is permissible under the NAO's Auditor guidance Note 01 because this service is required by the awarding central government department

Work Plan - Independence

Self review threats

A self-interest threat may also arise if members of our audit engagement team have objectives or are rewarded in relation to sales of non-audit services to you. We confirm that no member of our audit engagement team, including those from other service lines, has objectives or is rewarded in relation to sales to you, in compliance with Ethical Standard part 4. The table below sets out the self review threats that exist at the date of this report.

Description of relationship or service	Related independence threat Safeguards adopted and reasons considered to be effective	
We are engaged by the Council as a reporting accountant for the Housing Benefit Assurance Process (HBAP)	► Self review	► The results of our testing is not reflected in the amounts included/disclosed in the financial statements. The external audit conclusion is not reliant upon the conclusion of our engagement. No advice is given in relation to accounting treatment.
We are engaged by the Council as a reporting accountant for the Agreed-upon-Procedures on the Teachers' Pension End of Year certificate	► Self review	► The results of our testing is not reflected in the amounts included/disclosed in the financial statements. The external audit conclusion is not reliant upon the conclusion of our engagement. No advice is given in relation to accounting treatment.

Management threats

Partners and employees of EY are prohibited from taking decisions on behalf of management of your Authority. Management threats may also arise during the provision of a non-audit service in relation to which management is required to make judgements or decision based on that work.

There are no management threats at the date of this report.

Other threats

Other threats, such as advocacy, familiarity or intimidation, may arise.

There are no other threats at the date of this report.



DARDROOM Results and findings

Status of the audit

Our audit work in respect of the disclaimed opinion is substantially complete. The following items relating to the completion of our audit procedures were outstanding at the date of this report.

- ► Completion of subsequent events procedures;
- ▶ Receipt of a signed management representation letter

Given that the audit process is still ongoing, we will continue to consider existing and new information which could influence our final audit opinion, a current draft of which is included later in this section.

Value for Money

Our value for money (VFM) work is complete and reported in Section 4 of this report. We did not identify any risk of significant weakness. Having updated and completed the planned procedures in these areas we did not identify any significant weakness. See Section 4 of the report for further details.

Audit differences

We have not identified any audit differences from our work.

Other Reporting Issues

We have reviewed the information presented in the Annual Governance Statement for consistency with our knowledge of the Council. We have no matters to report as a result of this work.

The Comptroller and Auditor General has confirmed that he plans to issue his opinion and certificate on the 2022-23 Whole of Government Accounts on 22 November 2024. Given we expect to issue our 2022/23 audit report after that date but before the statutory backstop of 13 December 2024, we therefore expect to be able to certify completion of the audit as part of our final 2022/23 audit report.

Other powers and duties

We have a duty under the Local Audit and Accountability Act 2014 to consider whether to report on any matter that comes to our attention in the course of the audit, either for the Council to consider it or to bring it to the attention of the public (i.e. "a report in the public interest"). We did not identify any issues which required us to issue a report in the public interest.

Results and findings

Areas of audit focus

In our Audit Plan we identified a number of key areas of focus for our audit of the financial report of Bracknell Forest Borough Council. We concluded we would disclaim the audit and therefore have not completed detailed audit testing on these areas but instead have reported any matters that came to light from the work we did complete.

We request that you review these and other matters set out in this report to ensure:

- ▶ There are no further considerations or matters that could impact these issues
- ► You concur with the resolution of the issue
- ▶ There are no further significant issues you are aware of to be considered before the financial report is finalised

There are no matters, other than those reported by management or disclosed in this report, which we believe should be brought to the attention of the Governance and Audit Committee.

Control observations

During the audit, we did not identify significant deficiencies in internal control.

Independence

Further to our review of independence in section 2 of this report we have not identified any issues to bring to your attention..

DARDROOM Results and findings

Other matters

As required by ISA (UK&I) 260 and other ISAs specifying communication requirements, we must tell you significant findings from the audit and other matters if they are significant to your oversight of the Authority's financial reporting process. They include the following:

- ▶ Significant qualitative aspects of accounting practices including accounting policies, accounting estimates and financial statement disclosures;
- ► Any significant difficulties encountered during the audit;
- ▶ Any significant matters arising from the audit that were discussed with management;
- ▶ Written representations we have requested;
- ► Expected modifications to the audit report;
- ▶ Any other matters significant to overseeing the financial reporting process;
- ► Findings and issues around the opening balance on initial audits (if applicable);
- ► Related parties;
- ► External confirmations;
- ► Going concern;
- ► Consideration of laws and regulations; and
- ► Group audits

We have nothing to report on the other matters listed above.

Results and findings - Audit Report

Draft audit report

Our opinion on the financial statements

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF **BRACKNELL FOREST COUNCIL**

Disclaimer of opinion

We were engaged to audit the financial statements of Bracknell Forest Council ('the Council') and its subsidiary (the 'Group') for the year ended 31 March 2023. The financial statements comprise the:

- Council and Group Movement in Reserves Statement,
- Council and Group Comprehensive Income and Expenditure Statement,
- Council and Group Balance Sheet,
- Council and Group Cash Flow Statement,
- the related notes 1 to 41 to the Council Financial Statements.
- the related notes 1 to 2 to the Group Financial Statements, and
- Collection Fund and the related notes 1 to 4.

The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2022/23 as amended by the Update to the Code and Specifications for Future Codes for Infrastructure Assets (November 2022).

We do not express an opinion on the accompanying financial statements of the Group and the Council. Because of the significance of the matter described in the basis for disclaimer of opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

Basis for disclaimer of opinion

The Accounts and Audit (Amendment) Regulations 2024 (Statutory Instrument 2024/907) which came into force on 30 September 2024 requires the accountability statements for this financial year to be approved not later than 13 December 2024.

We completed the audit of the 2021/22 financial statements in October 2024 and issued our audit opinion on 26 November 2024

The backstop date and the wider requirements of the local audit system reset, meant we did not have the required resources available to complete the detailed audit procedures that would be needed to obtain sufficient appropriate audit evidence to issue an unmodified audit report on the 2022/23 financial statements. Therefore, we are disclaiming our opinion on the financial statements.

Matters on which we report by exception

Notwithstanding our disclaimer of opinion on the financial statements, performed subject to the pervasive limitation described above, we have nothing to report in respect of whether the annual governance statement is misleading or inconsistent with other information forthcoming from the audit or our knowledge of the Group and the Council.

We report to you if:

we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014 (as amended)

Results and findings - Audit Report (cont'd)

Our opinion on the financial statements

- we make written recommendations to the audited body under Section 24 of the Local Audit and Accountability Act 2014 (as amended)
- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014 (as amended)
- we issue an advisory notice under Section 29 of the Local Audit and Accountability Act 2014 (as amended)
 - we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014 (as amended)
- we are not satisfied that the Group and the Council has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2023.

We have nothing to report in these respects.

Responsibility of the Executive Director: Resources

As explained more fully in the Statement of Responsibilities set out on pages 18, the Executive Director: Resources is responsible for the preparation of the Statement of Accounts, which includes the Group and Council financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2022/23 as amended by the Update to the Code and Specifications for Future Codes for Infrastructure Assets (November 2022), and for being satisfied that they give a true and fair view and for such internal control as the Executive Director: Resources determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Executive Director: Resources is responsible for assessing the Group and the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern

and using the going concern basis of accounting unless the Group and the Council either intends to cease operations, or has no realistic alternative but to do so.

The Council is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

Auditor's responsibilities for the audit of the financial statements

Our responsibility is to conduct an audit of the Group and the Council's financial statements in accordance with International Standards on Auditing (UK) and to issue an auditor's report.

However, because of the matter described in the basis for disclaimer of opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

We are independent of the Group and the Council in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and the Code of Audit Practice 2024 and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Scope of the review of arrangements for securing economy, efficiency and effectiveness in the use of resources

We have undertaken our review in accordance with the Code of Audit Practice 2024, having regard to the guidance on the specified reporting criteria issued by the Comptroller and Auditor General in November 2024, as to whether Bracknell Forest Council had proper arrangements for financial sustainability, governance and improving economy, efficiency and effectiveness. The Comptroller and Auditor General determined these criteria as those necessary

Results and findings - Audit Report (cont'd)

Our opinion on the financial statements

for us to consider under the Code of Audit Practice in satisfying ourselves whether Bracknell Forest Council put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2023.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether, in all significant respects, Bracknell Forest Council had put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

We are required under Section 20(1)(c) of the Local Audit and Accountability Act 2014 (as amended) to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources.

We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Certificate

We certify that we have completed the audit of the accounts of Bracknell Forest Council in accordance with the requirements of the Local Audit and Accountability Act 2014 (as amended) and the Code of Audit Practice issued by the National Audit Office.

Use of our report

This report is made solely to the members of Bracknell Forest Council as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 (as amended) and for no other purpose, as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Group and the Group's members as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Brittain (Key Audit Partner) Ernst & Young LLP (Local Auditor) Reading Xxxx 2024

The following footnote does not form part of our Auditor's Report.

Additional information related to the disclaimer of opinion is set out in our Completion Report for Those Charged with Governance dated xx November 2024, available on the Authority's website, which includes further explanations about the implementation of the statutory instrument which led to the disclaimer of our opinion on the financial statements.



04 Value for Money

DARDROOM **Executive Summary**

Purpose

Auditors are required to be satisfied that the Council has made proper arrangements for securing economy, efficiency and effectiveness in their use of resources. We do not issue a 'conclusion' or 'opinion', but where significant weaknesses are identified we will report by exception in the auditor's opinion on the financial statements. In addition, auditors provide an annual commentary on arrangements published as part of the Auditor's Annual Report to comply with the requirements of the 2020 Code of Audit Practice (updated for 2024) and Auditor Guidance Note 3 (AGN 03). For 2022/23, the annual commentary is included in this report.

The 2024 Code has reduced the scope of the VFM reporting up to and including the 2022/23 financial year. However, in the February 2024 consultation on the new Code, the NAO stated that where auditors have begun or already undertaken work that no longer falls under the reduced scope, they may still report on it in accordance with paragraph 13 of Schedule 3 of the 2024 Code. EY are continuing to report VFM in line with our existing responsibilities as set out in the 2020 Code to ensure a smooth transition to the 2023/24 audit year when auditors are required to meet the full Code reporting responsibilities.

Risks of Significant Weakness

In undertaking our procedures to understand the Councils arrangements against the specified reporting criteria, we identify whether there are risks of significant weakness which require us to complete additional risk-based procedures. AGN 03 sets out considerations for auditors in completing and documenting their work and includes consideration of:

- our cumulative audit knowledge and experience as your auditor;
- reports from internal audit which may provide an indication of arrangements that are not operating effectively;
- our review of Council committee reports;
- meetings with the Monitoring Officer and s151 Officer;
- information from external sources; and
- evaluation of associated documentation through our regular engagement with Council management and the finance team.

We completed our risk assessment procedures and did not identify any significant weaknesses in the Council's VFM arrangements.

Executive Summary (continued)



Reporting

DARDROOM

Our commentary for 2022/23 is set out over pages 26 to 31. The commentary on these pages summarises our understanding of the arrangements at the Council based on our evaluation of the evidence obtained in relation to the three reporting criteria (see table below) throughout 2022/23. We include within the VFM commentary below the associated recommendation we have agreed with the Council.

The detailed arrangements and processes underpinning the reporting criteria were reported in our 2021/22 Auditor's Annual Report and have been updated for 2022/23 in our Value for Money Interim report.

In accordance with the NAO's 2020 Code (updated for 2024), we are required to report a commentary against the three specified reporting criteria. The table below sets out the three reporting criteria, whether we identified a risk of significant weakness as part of audit procedures, and whether, at the time of this report, we have concluded that there is a significant weakness in the body's arrangements.

Reporting Criteria	Risks of significant weaknesses in arrangements identified?	Actual significant weaknesses in arrangements identified?
Financial sustainability: How the Council plans and manages its resources to ensure it can continue to deliver its services	No significant risks identified	No significant weakness identified
Governance: How the Council ensures that it makes informed decisions and properly manages its risks	No significant risks identified	No significant weakness identified
Improving economy, efficiency and effectiveness: How the Council uses information about its costs and performance to improve the way it manages and delivers its services	No significant risks identified	No significant weakness identified

Value for Money Commentary

Financial Sustainability: How the Council plans and manages its resources to ensure it can continue to deliver its services

No significant weakness identified

Financial Plan and Budget

Bracknell Forest Council have managed financial pressures in previous years through their process of identifying significant financial pressures and the funding sources. This process starts with the preparation of the Council Plan which sets out on a high level the key priorities for the Council. The Council Plan plays a crucial role in framing the Financial Plan, identifying the necessary resources to deliver the services. Each year an assessment of delivery against Council Plan priorities is undertaken. This is done to ensure any Council Plan priorities at risk of not being achieved are highlighted and additional support provided (financial and resource) to these "high risk" areas.

The Financial Plan and Budget for 2022/23 was taken to Council in February 2022. For 2022/23 the budget indicated a budget shortfall of £0.775 million to be funded from General Reserves of the Council.

We have also noted that the Council has yet to produce a single unified Medium-Term Financial Plan (MTFP). Although it does not pose a risk on the financial sustainability of the Council, we recommend that the Council fully develop and deliver a single unified MTFP as best practice in this area to provide flexibility in implementing changes or adapting emerging issues.

An MTFP is informed by the Corporate Plan and is a longer-term forecast, normally covering at least three to five years ahead. A complete MTFP should comprise revenue and capital plans for all services and should also include treasury management indicators and forecasts to ensure consistency across all financial policies. This plan also includes the forecasted budget gap, planned savings, as well as the forecasted reserves balances per year.

Revenue Budget Outturn report

The final outturn on the General Fund for the 2022/23 financial year was a deficit of £0.269 million, compared to budgeted shortfall of £0.775 million. There was a modest net underspend on services of £0.506 million. The net underspend is spread across different directorates. This was caused by a variety of reasons, including improved support packages in Children's Social Care, reduced external borrowing resulting to reduced spend on interest charges, and staff vacancies. As at 31 March 2023, the Council held the General Fund balance above the minimum prudential level of £4.5 million. The Council held General Fund Reserves of £11.08 million. This provides a level of resources to mitigate financial challenges identified in the Financial Plan. The Council should continue to identify, assess and respond to financial challenges to minimise the use of non-recurrent resources like reserves balances.

Budget and Performance Monitoring

As per the Quarter 3 2023-24 Council Plan Overview Report (the latest available report for 2023/24 at the time of writing) presented to Executive in February 2024, the Council is expected to have £0.254 million overspend against budget. This is a significant improvement on the predicted position reported last quarter of £1.8 million to £2.2 million above the approved budget for the year. Management is focused on containing all costs within the originally approved budget, to protect the council's future financial position.

Financial Sustainability: How the Council plans and manages its resources to ensure it can continue to deliver its services

No significant weakness identified

Budget and Performance Monitoring (continued)

For 2024/25, the Council's net revenue budget is £5.32 million above the level of income. The Council has planned to bridge the funding gap through an increasing Council Tax by 4.99% (maximum permissible rate) and contributions of £1.5 million from the future funding reserve. This confirms that management has a process for identifying funding gaps and bridging these gaps as required.

Conclusion: Based on the work performed, the Council had proper arrangements in place in 2022/23 to enable it to plan and manage its resources to ensure that it can continue to deliver its services.

Governance: How the Council ensures that it makes informed decisions and properly manages its risks

No significant weakness identified

Governance Structure

Primary oversight for effective risk management lies with the Chief Executive, supported by the Corporate Management Team, and the Head of Audit and Risk Management. There is an established Governance & Audit Committee which is the body formally charged with governance at the Council. Overview & Scrutiny Committee is also formed to hold the Executive to account, review decisions made or actions taken in connection with the discharge of any of the Council's functions (including executive functions), and to monitor performance of the Council.

Every quarter, the Executive presents a Council Plan Overview Report to the Overview & Scrutiny Committee. This summarised the key achievements against the Council Plan and highlights areas where performance was not matching targets or expectations, along with any remedial action that is being taken.

Strategic Risk Register

The Council have a risk register that is regularly kept up to date to ensure risks are identified and mitigations are put in place to ensure the risks to the Council are reduced to an acceptable level. The Strategic Risk Register is owned by the Corporate Management Team and is informed by input from the Strategic Risk Management Group (SRMG). There are a number of 'red' risks within the risk register for 2022/23 which we considered as part of our value for money risk assessment. These are risks that we would expect to see for the Council and are not an indication of a weakness in governance arrangements.

Internal Audit Report

The Council have an Internal Audit function which tests whether the controls in place to manage risk are effective. During 2022/23, Internal Audit have issued an overall opinion of "partial" assurance, in line with the number of areas that needs continuous improvement. Despite the overall opinion issued, Internal Audit concluded that there are still adequate arrangements in place at the Council for risk management.

The overall opinion of Internal Audit is also reported in the Annual Governance Statement (AGS) under Principle F: Managing risks and performance through robust internal control and strong public financial management. As indicated in the AGS, these findings were in the process of being mitigated and progress is reported back to the Corporate Management Team and the Governance & Audit Committee during the current financial year. This has not resulted in a significant weakness in the governance of the council.

Financial Reporting Arrangements

The Council published their draft 2022/23 financial statements for audit on the 26 May 2023, in line with the Audit and Accounts regulations, and advertised and held an inspection period for members of the public in line with these regulations. We confirm that the 2022/23 draft financial statements were arithmetically correct, agreed to the data in the general ledger, and prepared in line with the content required by the CIPFA Code. The Council has carried out bank reconciliations during the year. Therefore, appropriate arrangements for financial reporting were in place during 2022/23.

Governance: How the Council ensures that it makes informed decisions and properly manages its risks (continued)

No significant weakness identified

Annual Governance Statement

The Council has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control, and this is documented in this Annual Governance Statement. A summary of assurance is given for each of the seven principles on which the Statement is based. Full assurances have been given against six of the seven CIPFA Principles with a partial assurance against Principle F: Managing risks and performance through robust internal control and strong public financial management. This is due to the noted significant number of major recommendations from Internal Audit Report that are ongoing and/or still existing.

Please note that draft 2022/23 Annual Governance Statement was made available for inspection on 20 September 2023, as part of the agenda pack submitted to the Governance and Audit Committee. Under the Accounts and Audit Regulations 2015 (Section 15, Para. 2), the Council is also required to include a copy of Annual Governance Statement during the inspection period, which commenced on 02 June 2023 to 13 July 2023. As the Annual Governance Statement was not made available until September 2023, the Council was in breach of these regulations. We also note that the heading for the 2022/23 Annual Governance Statement reflected the incorrect period. We do not think the inspection period needs to be re-run but would like to bring this matter to the attention of the Governance and Audit Committee.

While we are content that appropriate arrangements for preparation of Annual Governance Statement were in place during 2022/23 to support the Council's governance arrangements, we recommend that the Council ensures that future Annual Governance Statements are published alongside the future draft Financial Statements, ensuring the Annual Governance Statement is a separately searchable document, and by the date stipulated in the Accounts and Audit Regulations 2015. In addition, we also recommend that the heading of the Annual Governance Statement reflects the relevant period it covers.

Conclusion: Based on the work performed, the Council had proper arrangements in place in 2022/23 to make informed decisions and properly manage its risks.

Improving economy, efficiency and effectiveness: How the Council uses information about its costs and performance to improve the way it manages and delivers its services

No significant weakness identified

Council Plan

The Council Plan sets out the Council's ambitions and priorities. It covered the following six strategic themes being:

- Value for money,
- Economic resilience,
- Education and skills,
- Caring for you and your family,
- Protecting and enhancing your environment, and
- · Communities.

This Plan sets out the key objectives, and performance criteria upon which the Council is judged. During the year, the Council produces a Council Plan Overview Report every quarter, which summarised key achievements against the Council Plan and highlights areas where performance was not matching targets or expectations, along with any remedial action that is being taken. These reports set out clear dashboards covering the status for identified actions to be taken and status of performance indicators for each strategic priorities.

The Overview & Scrutiny Committee and Executive are responsible for considering reported performance against the Council Plan and ensuring effective and efficient mitigating actions are taken to ensure targets set are being met.

Treasury Management Report

The Council develops the treasury management report mainly to ensure that the funding of the Council Plans, mainly capital plans, were adequately planned. These capital plans provide a guide to the longer-term cash flow planning needs to ensure the Council can meet its capital spending operations. During the year, the report indicated the projected level of debt and investment for 2022/23 amounted to £100 million and £15 million, respectively. While the authorising limit approved is £240m for 22/23. The council is maintaining an under-borrowed position meaning the capital borrowing need (CFR) has not been fully funded with a loan debt. Cash has been used as a temporary measure.

The Treasury Management Report 2022/23 was approved by the Executive as part of the Council's overall budget proposals, on 14 December 2021. This was further presented to Governance and Audit Committee for review and approval on 26 January 2022.

Council Partnerships and Procurement

The Council has a culture of engaging with significant partnerships through a wider public sector network to address local needs, and the Executive is responsible in forming these partnerships.

Improving economy, efficiency and effectiveness: How the Council uses information about its costs and performance to improve the way it manages and delivers its services (continued)

No significant weakness identified

Council Partnerships and Procurement (continued)

We did not identify any weaknesses in the Council's procurement procedures in 2022/23. The Council's Executive Director: Resources is responsible for promoting and maintaining the same high standards of conduct with regard to financial administration in partnerships that apply throughout the authority. The Executive Director: Resources also ensures that the accounting arrangements to be adopted relating to partnerships and joint ventures are satisfactory. The Monitoring Officer considers the overall corporate governance arrangements and legal issues when arranging contracts with external bodies.

Other Reports from External Bodies

At the end of 2021 (Between November and December), Ofsted and the Care Quality Commission (CQC) carried out a joint inspection of special educational needs and disabilities (SEND) provision in Bracknell Forest local area. On 22 February 2022, the inspectors issued their findings which identified 9 areas of significant weakness in the Local Area's SEND programme. The Council, and Frimley Health and Care Integrated Care System (ICS) issued a joint Written Statement of Action (WSOA) which outlines steps that will be taken to remedy these. Subsequently, Ofsted have endorsed this action plan. Based on the December 2023 progress report on the implementation of WSOA (latest available report), we have noted that there has been significant progress with only the achievement of 11 out of 80 actions points has been delayed. We are satisfied that these do not indicate a significant weakness on the Council's arrangement on managing its resources, as there are arrangements already in place and is actively implementing the WSOA.

The Council has also received an Ofsted report in November 2023 for a focused visit to the Council's local authority children's services noting an overall positive headline finding as follow:

- Since the previous inspection in June 2022, when the experiences and progress of children in care and care leavers were judged as good, the quality and impact of social work practice for children in care, including disabled children, have continued to improve.
- Increasing numbers of children are achieving permanence within their own family networks as a result of effective reunification plans. Many other children are settled well with their long-term foster carers. Social workers act quickly and effectively if concerns arise that may destabilise living arrangements, working with multi-disciplinary professionals as necessary. Children are supported well to reach their own goals, which improves their life chances and emotional well-being.
- Senior leaders have a detailed knowledge of children's progress. This enables them to maintain an accurate understanding of the strengths and areas for development of services for children in care, including disabled children. They act collaboratively with partners to develop sustainable solutions, especially for increasing placement sufficiency.

Conclusion: Based on the work performed, the Council had proper arrangements in place in 2022/23 to enable it to plan and manage its resources to ensure that it can continue to deliver its services.



Management representation letter

This is the draft management letter template which Management will tailor and send back signed and dated prior to the opinion being issued.

Management Rep Letter

[To be prepared on the entity's letterhead]

[Date]

Ernst & Young

This letter of representations is provided connection with your audit of the [consolidated and parent] Authority financial statements of [name of entity] ("the [Group and] authority") for the year ended [balance sheet date]. We recognise that obtaining representations from us concerning the information contained in this letter is a significant procedure in enabling you to form an opinion as to whether the consolidated and parent Authority financial statements give a true and fair view of (or 'present fairly, in all material respects,') the [Group and] authority financial position of [name of entity] as of [balance sheet date] and of its financial performance (or operations) and its cash flows for the year then ended in accordance with, for the [Group and] the Authority, CIPFA LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 20xx/xx (as amended by the Update to the Code and Specifications for Future Codes for Infrastructure Assets (November 2022).

We understand that the purpose of your audit of our [consolidated and parent] Authority financial statements is to express an opinion thereon and that your audit was conducted in accordance with International Standards on Auditing (UK), which involves an examination of the accounting system, internal control and related data to the extent you considered necessary in the circumstances, and is not designed to identify - nor necessarily be expected to disclose - all fraud, shortages, errors and other irregularities, should any exist. Accordingly, we make the following representations, which are true to the best of our knowledge and belief, having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves:

A. Financial Statements and Financial Records

- We have fulfilled our responsibilities, under the relevant statutory authorities, for the preparation of the financial statements in accordance with, for the [Group and the parent] Authority, the Accounts and Audit Regulations 2015 and the CIPFA LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 20xx/xx (as amended by the Update to the Code and Specifications for Future Codes for Infrastructure Assets (November 2022)].
- We acknowledge, as members of management of the [Group and] authority, our responsibility for the fair presentation of the consolidated and parent Authority financial statements. We believe the [consolidated and parent] Authority financial statements referred to above give a true and fair view of the financial position, financial performance (or results of operations) and cash flows of the [Group and parent] Authority in accordance with the CIPFA LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 20xx/xx (as amended by the Update to the Code and Specifications for Future Codes for Infrastructure Assets (November 2022), and are free of material misstatements, including omissions. We have approved the financial statements.
- The significant accounting policies adopted in the preparation of the [Group and] authority financial statements are appropriately described in the [Group and] authority financial statements.
- 4. As members of management of the [Group and] authority, we believe that the [Group and] authority have a system of internal controls adequate to enable the preparation of accurate financial statements in accordance with [[applicable financial reporting framework] for the Group and] [applicable financial reporting framework] for the Authority that are free from material misstatement, whether due to fraud or error.

Management representation letter

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Management Rep Letter

- 5. [When there are unadjusted audit differences in the current year] We believe that the effects of any unadjusted audit differences, summarised in the accompanying schedule, accumulated by you during the current audit and pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the consolidated and parent Authority financial statements taken as a whole. We have not corrected these differences because [specify reasons for not correcting misstatement].
- 6. [When the comparative figures have been restated] The comparative amounts have been restated to reflect the below matter(s) and appropriate note disclosure of this (these) restatement(s) has (have) also been included in the current year's consolidated and parent Authority financial statements. [Add a paragraph providing a brief description of each matter giving rise to a restatement and the amount(s) concerned.] There have been no significant errors or misstatements, or changes in accounting policies, other than the matters described above, that would require a restatement of the comparative amounts in the current year's consolidated and parent Authority financial statements. Other differences in the amounts shown as comparative amounts from the amounts in the consolidated and parent Authority financial statements for the year ended [date] are solely the result of reclassifications for comparative purposes.
- 7. We confirm the [Group and] authority does not have securities (debt or equity) listed on a recognized exchange.
- 8. We have confirmed to you any changes in service organizations within the [Group and] authority since the last audited financial year.

- B. Non-compliance with laws and regulations, including fraud
- 1. We acknowledge that we are responsible to determine that the [Group and] authority's business activities are conducted in accordance with laws and regulations and that we are responsible to identify and address any non-compliance with applicable laws or regulations, including fraud.
- 2. We acknowledge that we are responsible for the design, implementation and maintenance of a system of internal control to prevent and detect fraud and that we believe we have appropriately fulfilled those responsibilities.
- 3. We have disclosed to you the results of our assessment of the risk that the [consolidated and parent] Authority financial statements may be materially misstated as a result of fraud.
- (When management is aware of the occurrence of non-compliance with laws or regulations, or has received allegations of non-compliance with laws and regulations.) We have disclosed to you, and provided you full access to information and any internal investigations relating to, all instances of identified or suspected non-compliance with laws and regulations, including fraud, known to us that may have affected the [Group or] Authority (regardless of the source or form and including, without limitation, allegations by "whistle-blowers"), including non-compliance matters:
- Involving financial improprieties
- Related to laws or regulations that have a direct effect on the determination of material amounts and disclosures in the [consolidated and parent]

 Authority financial statements
- Related to laws or regulations that have an indirect effect on amounts and disclosures in the [consolidated and parent] Authority financial statements, but compliance with which may be fundamental to the operations of the [Group and] authority's business, its ability to continue in business, or to avoid material penalties

Management representation letter

This is the draft management letter template which Management will tailor and send back signed and dated prior to the opinion being issued.

Management Rep Letter

- Involving management, or employees who have significant roles in internal control, or others
- In relation to any allegations of fraud, suspected fraud or other noncompliance with laws and regulations communicated by employees. former employees, analysts, regulators or others.

Information Provided and Completeness of Information and **Transactions**

- We have provided you with:
- Access to all information of which we are aware that is relevant to the preparation of the financial statements such as records, documentation and other matters;
- Additional information that you have requested from us for the purpose of the audit; and
- Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
- All material transactions have been recorded in the accounting records and are reflected in the [consolidated and parent] Authority financial statements.
- We have made available to you all minutes of the meetings of shareholders, directors and committees of directors (or summaries of actions of recent meetings for which minutes have not yet been prepared) held through the [period] to the most recent meeting on the following date: [list date].

- We confirm the completeness of information provided regarding the identification of related parties. We have disclosed to you the identity of the [Group and] authority's related parties and all related party relationships and transactions of which we are aware, including sales, purchases, loans, transfers of assets, liabilities and services, leasing arrangements, guarantees, non-monetary transactions and transactions for no consideration for the period ended, as well as related balances due to or from such parties at the [period] end. These transactions have been appropriately accounted for and disclosed in the [consolidated and parent] Authority financial statements.
- We believe that the methods, significant assumptions and the data we used in making accounting estimates and related disclosures are appropriate and consistently applied to achieve recognition, measurement and disclosure that is in accordance with [applicable financial reporting framework].
- We have disclosed to you, and the [Group and] authority has complied with, all aspects of contractual agreements that could have a material effect on the [consolidated and parent] Authority financial statements in the event of noncompliance, including all covenants, conditions or other requirements of all outstanding debt.
- From the date of our last management representation letter through the date of this letter we have disclosed to you, to the extent that we are aware, any (1) unauthorized access to our information technology systems that either occurred or is reasonably likely to have occurred, including of reports submitted to us by third parties (including regulatory agencies, law enforcement agencies and security consultants), to the extent that such unauthorized access to our information technology systems is reasonably likely to have a material effect on the [consolidated and parent] Authority financial statements, in each case or in the aggregate, and (2) ransomware attacks when we paid or are contemplating paying a ransom, regardless of the amount.

Management representation letter

This is the draft management letter template which Management will tailor and send back signed and dated prior to the opinion being issued.

Management Rep Letter

- 8. We have disclosed to you, and provided you full access to information and any internal investigations relating to, unauthorized access to our information technology systems that has a material effect on the [consolidated and parent] Authority financial statements, including disclosures.
- D. Liabilities and Contingencies
- All liabilities and contingencies, including those associated with guarantees, whether written or oral, have been disclosed to you and are appropriately reflected in the [consolidated and parent] Authority financial statements.
- 2. We have informed you of all outstanding and possible litigation and claims, whether or not they have been discussed with legal counsel.
- 3. We have recorded and/or disclosed, as appropriate, all liabilities related to litigation and claims, both actual and contingent, and have disclosed in Note [X] to the consolidated and parent Authority financial statements all guarantees that we have given to third parties.
- E. Going Concern
- Note [X] to the consolidated and parent Authority financial statements
 discloses all the matters of which we are aware that are relevant to the
 Group and authority's ability to continue as a going concern, including
 significant conditions and events, our plans for future action, and the
 feasibility of those plans.
- F. Subsequent Events
- Other than the events described in Note [X] to the [consolidated and parent] Authority financial statements, there have been no events subsequent to period end which require adjustment of or disclosure in the consolidated and parent Authority financial statements or notes thereto.

G. Group audits

- 1. There are no significant restrictions on our ability to distribute the retained profits of the Group because of statutory, contractual, exchange control or other restrictions other than those indicated in the Group financial statements.
- 2. Necessary adjustments have been made to eliminate all material intragroup unrealised profits on transactions amongst parent Authority, subsidiary undertakings and associated undertakings.

H. Other information

- We acknowledge our responsibility for the preparation of the other information. The other information comprises the information contained within the Narrative Statement and also the Annual Governance Statement.
- 2. We confirm that the content contained within the other information is consistent with the financial statements.

I. Climate-related matters

 We confirm that to the best of our knowledge all information that is relevant to the recognition, measurement, presentation and disclosure of climate-related matters has been considered and the [Group and] authority have reflected these in the consolidated and parent financial statements.

Yours faithfully,

(Chief Financial Officer/Finance Director)

(Chairman of the Governance and Audit Committee)

Appendix B – Fees

The duty to prescribe fees is a statutory function delegated to Public Sector Audit Appointments Ltd (PSAA) by the Secretary of State for Housing, Communities and Local Government.

This is defined as the fee required by auditors to meet statutory responsibilities under the Local Audit and Accountability Act 2014 in accordance with the requirements of the Code of Audit Practice and supporting guidance published by the National Audit Office, the financial reporting requirements set out in the Code of Practice on Local Authority Accounting published by CIPFA/LASAAC, and the professional standards applicable to auditors' work.

The original fees for these years were based on the following assumptions:

- ▶ Officers meeting the agreed timetable of deliverables;
- Our accounts opinion and value for money conclusion being unqualified;
- Appropriate quality of documentation is provided by the Council; and
- ▶ The Council has an effective control environment
- The Council complies with PSAA's Statement of Responsibilities of auditors and audited bodies. See https://www.psaa.co.UK/managing-audit-quality/statement-of-responsibilities-of-auditors-and-audited-bodies/statement-of-responsibilities-of-auditors-and-audited-bodies-from-2023-24-audits/. In particular the Council should have regard to paragraphs 26 28 of the Statement of Responsibilities which clearly sets out what is expected of audited bodies in preparing their financial statements.

Due to the reset, the above clearly will not be achieved and we will be liaising with PSAA Ltd to discuss and agree fees.

	Current Year	Scale fee	Prior Year
	£	£	£
Total Fee - Code Work (note 1)	tbc	103,010	tbc
Total audit	tbc	103,010	tbc
Other non-audit services not covered above (note 2)	48,165	N/A	45,160
Total other non-audit services	48,165	N/A	45,160
Total fees	tbc	103,010	tbc

All fees exclude VAT

Note 1 - PSAA Ltd, in line with the joint statement issued DLUHC (as at that date) and the FRC is responsible for the determination of the final audit fee in respect of 2022/23.

In doing so, PSAA Ltd will apply the principles that where auditors have worked in good faith to meet the requirements of the Code of Audit Practice in place at the time the work was conducted (and have reported on work that is no longer required), then they are due the appropriate fee for the work done, including where their procedures were necessary to conclude the audit by the legislatively imposed backstop date by way of a modified or disclaimed opinion and the body is due to pay the applicable fee.

Note 2 – this relates to our engagement as reporting accountant for the Housing Benefit Assurance Process (HBAP) and the Agreed-upon-Procedures work on the Teachers' Pension Certificate

Appendix C – Required communications with the Governance and Audit Committee

We have detailed the communications that we must provide to the Governance and audit committee.

		Our Reporting to you
Required communications	What is reported?	When and where
Terms of engagement	Confirmation by the Governance and audit committee of acceptance of terms of engagement as written in the engagement letter signed by both parties.	The statement of responsibilities serves as the formal terms of engagement between the PSAA's appointed auditors and audited bodies.
Our responsibilities	Reminder of our responsibilities as set out in the engagement letter	The statement of responsibilities serves as the formal terms of engagement between the PSAA's appointed auditors and audited bodies.
Planning and audit approach	Communication of:	This Completion report for Those Charged with
	► The planned scope and timing of the audit	Governance
	► Any limitations on the planned work to be undertaken	
	► The planned use of internal audit	
	► The significant risks identified	
	When communicating key audit matters this includes the most significant risks of material misstatement (whether or not due to fraud) including those that have the greatest effect on the overall audit strategy, the allocation of resources in the audit and directing the efforts of the engagement team	
Significant findings from the audit	► Our view about the significant qualitative aspects of accounting practices including accounting policies, accounting estimates and financial statement disclosures	This Completion report for Those Charged with Governance
	► Significant difficulties, if any, encountered during the audit	
	▶ Significant matters, if any, arising from the audit that were discussed with management	
	▶ Written representations that we are seeking	
	 Expected modifications to the audit report 	
	▶ Other matters if any, significant to the oversight of the financial reporting process	
	► Findings and issues regarding the opening balance on initial audits (delete if not an initial audit)	

Appendix C — Required communications with the Governance and Audit Committee (cont'd)

		Our Reporting to you
Required		
communications	What is reported?	When and where
Going concern	Events or conditions identified that may cast significant doubt on the entity's ability to continue as a going concern, including:	This Completion report for Those Charged with Governance
	▶ Whether the events or conditions constitute a material uncertainty	
	Whether the use of the going concern assumption is appropriate in the preparation and presentation of the financial statements	
	► The adequacy of related disclosures in the financial statements	
Misstatements	 Uncorrected misstatements and their effect on our audit opinion, unless prohibited by law or regulation 	This Completion report for Those Charged with Governance
	► The effect of uncorrected misstatements related to prior periods	
	 A request that any uncorrected misstatement be corrected 	
	 Material misstatements corrected by management 	
Fraud	► Enquiries of the Governance and audit committee to determine whether they have knowledge of any actual, suspected or alleged fraud affecting the entity	This Completion report for Those Charged with Governance
	 Any fraud that we have identified or information we have obtained that indicates that a fraud may exist 	
	▶ Unless all of those charged with governance are involved in managing the entity, any identified or suspected fraud involving:	
	a. Management;	
	b. Employees who have significant roles in internal control; or	
	c. Others where the fraud results in a material misstatement in the financial statements	
	► The nature, timing and extent of audit procedures necessary to complete the audit when fraud involving management is suspected	
	Matters, if any, to communicate regarding management's process for identifying and responding to the risks of fraud in the entity and our assessment of the risks of material misstatement due to fraud	
	▶ Any other matters related to fraud, relevant to Governance and Audit Committee responsibility	

Appendix C – Required communications with the Governance and Audit Committee (cont'd)

		Our Reporting to you
Required		
communications	What is reported?	When and where
Related parties	Significant matters arising during the audit in connection with the entity's related parties including, when applicable:	This Completion report for Those Charged with Governance
	► Non-disclosure by management	
	 Inappropriate authorisation and approval of transactions 	
	► Disagreement over disclosures	
	► Non-compliance with laws and regulations	
	 Difficulty in identifying the party that ultimately controls the entity 	
Independence	Communication of all significant facts and matters that bear on EY's, and all individuals involved in the audit, integrity, objectivity and independence	This Completion report for Those Charged with Governance
	Communication of key elements of the audit engagement partner's consideration of independence and objectivity such as:	
	► The principal threats	
	 Safeguards adopted and their effectiveness 	
	 An overall assessment of threats and safeguards 	
	► Information about the general policies and process within the firm to maintain objectivity and independence	
	Communication whenever significant judgements are made about threats to integrity, objectivity and independence and the appropriateness of safeguards put in place.	
External confirmations	► Management's refusal for us to request confirmations	This Completion report for Those Charged with
	▶ Inability to obtain relevant and reliable audit evidence from other procedures	Governance
Consideration of laws and regulations	▶ Subject to compliance with applicable regulations, matters involving identified or suspected non-compliance with laws and regulations, other than those which are clearly inconsequential and the implications thereof. Instances of suspected non-compliance may also include those that are brought to our attention that are expected to occur imminently or for which there is reason to believe that they may occur	This Completion report for Those Charged with Governance
	► Enquiry of the Governance and audit committee into possible instances of non-compliance with laws and regulations that may have a material effect on the financial statements and that the Governance and audit committee may be aware of	

Appendix C – Required communications with the Governance and Audit Committee (cont'd)

		Our Reporting to you
Required communications	What is reported?	When and where
Internal controls	► Significant deficiencies in internal controls identified during the audit	This Completion report for Those Charged with Governance
Group audits	► An overview of the type of work to be performed on the financial information of the components	This Completion report for Those Charged with Governance
	► An overview of the nature of the group audit team's planned involvement in the work to be performed by the component auditors on the financial information of significant components	
	► Instances where the group audit team's evaluation of the work of a component auditor gave rise to a concern about the quality of that auditor's work	
	► Any limitations on the group audit, for example, where the group engagement team's access to information may have been restricted	
	► Fraud or suspected fraud involving group management, component management, employees who have significant roles in group-wide controls or others where the fraud resulted in a material misstatement of the group financial statements	This Completion report for Those Charged with Governance
Representations	Written representations we are requesting from management and/or those charged with governance	This Completion report for Those Charged with Governance
System of quality management	How the system of quality management (SQM) supports the consistent performance of a quality audit	This Completion report for Those Charged with Governance
Material inconsistencies and misstatements	Material inconsistencies or misstatements of fact identified in other information which management has refused to revise	This Completion report for Those Charged with Governance
Auditors report	 Key audit matters that we will include in our auditor's report Any circumstances identified that affect the form and content of our auditor's report 	This Completion report for Those Charged with Governance

Appendix D - PSAA Statement of Responsibilities

As set out on the next page our fee is based on the assumption that the Council complies with PSAA's Statement of Responsibilities of auditors and audited bodies. In particular the Council should have regard to paragraphs 26-28 of the Statement of Responsibilities which clearly set out what is expected of audited bodies in preparing their financial statements. We set out these paragraphs in full below:

Preparation of the statement of accounts

26. Audited bodies are expected to follow Good Industry Practice and applicable recommendations and guidance from CIPFA and, as applicable, other relevant organisations as to proper accounting procedures and controls, including in the preparation and review of working papers and financial statements.

27. In preparing their statement of accounts, audited bodies are expected to:

- prepare realistic plans that include clear targets and achievable timetables for the production of the financial statements;
- ensure that finance staff have access to appropriate resources to enable compliance with the requirements of the applicable financial framework, including having access to the current copy of the CIPFA/LASAAC Code, applicable disclosure checklists, and any other relevant CIPFA Codes.
- assign responsibilities clearly to staff with the appropriate expertise and experience;
- provide necessary resources to enable delivery of the plan;
- maintain adequate documentation in support of the financial statements and, at the start of the audit, providing a complete set of working papers that provide an adequate explanation of the entries in those financial statements including the appropriateness of the accounting policies used and the judgements and estimates made by management;
- ensure that senior management monitors, supervises and reviews work to meet agreed standards and deadlines;
- ensure that a senior individual at top management level personally reviews and approves the financial statements before presentation to the auditor; and
- during the course of the audit provide responses to auditor queries on a timely basis.

28. If draft financial statements and supporting working papers of appropriate quality are not available at the agreed start date of the audit, the auditor may be unable to meet the planned audit timetable and the start date of the audit will be delayed.

Appendix E – Other Communications

EY Transparency Report 2024

EY has policies and procedures that instil professional values as part of firm culture and ensure that the highest standards of objectivity, independence and integrity are maintained. Details of the key policies and processes in place within EY for maintaining objectivity and independence can be found in our annual Transparency Report which the firm is required to publish by law. The most recent version of this Report is for the period ended 28 June 2024 and can be found here: EY UK 2024 Transparency Report | EY - UK.

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UKC-024050 (UK) 07/22. Creative UK.

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